



**THEODORE
ROOSEVELT**
PRESIDENTIAL LIBRARY

IMPACT REPORT

With gratitude to our benefactors for helping to make 2023 such a success.

THANKS TO YOU a presidential library is being built and its impact and structure will last in perpetuity. Your gift is helping to create a world-class experience that will celebrate the unique legacy of one of our most influential presidents and actively bring the lessons of Roosevelt’s life—including conservation, leadership, and citizenship—into the nation’s present moment. It will include immersive storytelling and new technologies, as well as a first-of-its-kind digital library for an analog president. It will be a platform for embracing civic dialogue, thoughtful debate, and inspiration from around the globe. Thank you again. It is a privilege and an honor to have you in the arena with us on this historic and ambitious journey.

With gratitude,



A handwritten signature in black ink that reads "Ed F. O'Keefe". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

EDWARD F. O’KEEFE
Chief Executive Officer
Theodore Roosevelt Presidential Library

PILLAR PRINCIPLES

Leadership • Citizenship • Conservation

MISSION

Explore Theodore Roosevelt’s life, legacy, and enduring relevance.

VISION

Inspire action and fearless participation in the arena.

VALUES

Dare Greatly, Think Boldly, Care Deeply, Live Passionately.

“For us is the life of action, of strenuous performance of duty; let us live in the harness, striving mightily; let us rather run the risk of wearing out than rusting out.”

— THEODORE ROOSEVELT

DESIGN & CONSTRUCTION



With design near completion, construction underway, the native plant project in full swing, and project bidding in progress, the Library is well on its way to achieving its goal of setting new standards for sustainability.



ABOVE:

This progress photograph was taken on December 11, 2023. In the foreground is the east building retaining wall with backfill, which provides a glimpse of the most easterly side of the walkable roof as it is starting to take shape. The orange fencing extending out from the south wall demarks the area where the footings and foundation walls for the mechanical tunnel were formed and poured.

2023 CONSTRUCTION STATISTICS



3,500

Yards of concrete poured



150

Tons of rebar used



90,000

Yards of earth moved

18%

of construction duration completed



75%

of subcontractor work contracted locally

*as of October 2023

ADDITIONAL ACHIEVEMENTS

- Completion of ND Flex Funds Application for Chateau Road Reconstruction
- USFS Permit Issued for Construction Road Access Easement

NATIVE PLANT PROJECT

63 different seed species were hand-collected, including grasses, sedges, forbs, and shrubs.



Over 150 pounds of native seeds have been collected from 13+ sites in the Medora area.



28,267 plugs were grown from collected seed and planted in a two-acre plot at the NDSU-Hettinger site.



3,500 yards of soil were stripped and stockpiled, to be maintained and reused in 2024–25 for the planted roof and other areas onsite.



2023 MILESTONES

QUARTER 1



JANUARY

Design Team Started Construction Documents (CD) - Site

Southwest Water Application Approved & Service Contract Executed

FEBRUARY

Design Team Started Construction Documents

Billings County Commissioners Reviewed & Approved Re-zoning Application

MARCH

2-Day Construction Document Design Workshop

QUARTER 2



APRIL

Design Team Issued Bid Package #1

MAY

Commissioning Agent Selected

Design Team Issued 50% CDs and Bid Package #2

JUNE

Bid Package #1 Guaranteed Maximum Price (GMP) Contract Amendment Signed (Amount: \$20.2 MM)
Construction Started

QUARTER 3



JULY

Bid Package #2 GMP Contract Amendment Signed (Amount: \$32.5 MM)

AUGUST

Design Team Issued Bid Package #3

SEPTEMBER

1st Concrete Pour Completed Onsite

TRPL Board of Trustees Construction Site Tour

QUARTER 4



OCTOBER

Design Team Issued Bid Package #4

Bid Package #3 GMP Contract Amendment Signed (Amount: \$15.5 MM)

NOVEMBER

East Building Retaining Wall Completed & Backfilled

Start of West Building Footings & Foundation

DECEMBER

Settlement Period Complete for East Building Retaining Wall

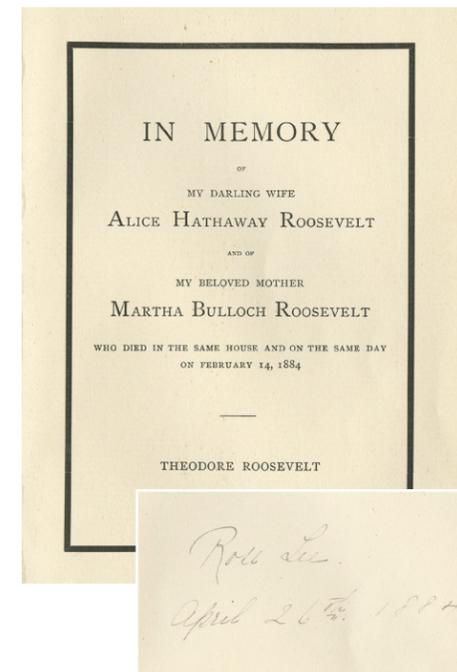
216 300-Foot-Deep Geothermal Wells Completed

INTERPRETATION & ENGAGEMENT



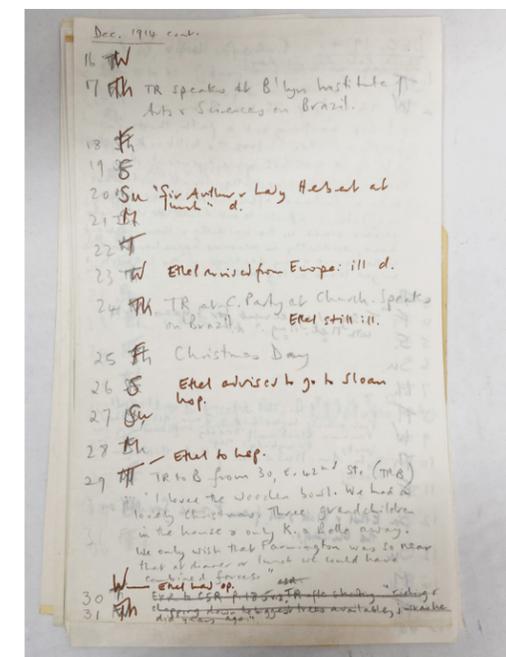
Over the past few months, the TRPL has entered an exciting new chapter in its development as a world-class presidential library. Our Senior Curator of Collections, Susan Sarna, has been hard at work locating artifacts that are crucial to the interpretation of TR's story and will enhance the educational experience of the museum.

TWO RECENT ACQUISITIONS



1) TR's 1884 book *In Memory of My Darling Wife Alice Hathaway Roosevelt and of My Beloved Mother Martha Bulloch Roosevelt*

TR wrote his memorial book immediately following the deaths of his beloved mother and first wife. G.P. Putnam's Sons printed no more than a dozen copies of the book, and TR gave each of them away before departing for North Dakota in 1884. The TRPL is now the proud owner of one of the six copies that are still known to be in existence. The copy in our possession was given to Alice's sister by TR and bears her signature inside the cover. This book will be exhibited in the museum and will be an integral part of the gallery experience.



2) *The Edmund & Sylvia Morris Archives*

Our second recent acquisition, The Morris Archives, contains the research, drafts, and notes written and used by Edmund Morris in the creation of his Pulitzer Prize-winning Roosevelt trilogy. The TRPL has obtained ownership of the archive, which also includes notes and research by Sylvia Jukes Morris while writing the biography *Edith Kermit Roosevelt: Portrait of a First Lady*. We are grateful for our continued partnership with The Theodore Roosevelt Center at Dickinson State University, which will dedicate space in the TR Center to house artifacts and papers related to the TRPL and offer TR scholars a place to study these incredible resources.

Thank you for joining us “IN THE ARENA”

Stay informed by joining our email list at
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@TRLIBRARY

“The credit belongs to the man who is actually in the arena, whose face is marred by dust and sweat and blood; who strives valiantly; who errs, who comes short again and again, because there is no effort without error and shortcoming...”

- THEODORE ROOSEVELT

PHOTO CREDITS:

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OTHER ACKNOWLEDGEMENTS:

Architect of Record: JLG Architects; Design Architect: Snøhetta; Landscape Architect of Record: Confluence; General Contractor: JE Dunn Construction